



**DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, 36TH WING (PACAF)/INSTALLATION COMMANDER
ANDERSEN AIR FORCE BASE
UNIT 14003, APO AP 96543-4003**

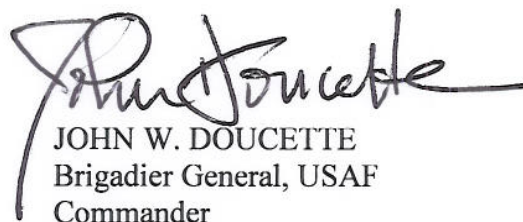
Hafa Adai Newcomers

It is my pleasure to welcome you to the beautiful island of Guam. It is great having you here! As new members of Andersen Air Force Base, a smooth transition for you and your family is important to us. We will make every effort to take care of your needs...just let us know.

The 36th Wing's primary mission is to provide the President of the United States sovereign options to decisively employ airpower across the entire spectrum of engagement. As one of PACAF's premier wings, we represent a critical element of PACOM's forward presence and deterrence, bringing peace and stability to the Asia-Pacific region through the use of world class air and space power.

I think you will find this assignment to Andersen Air Force Base to be one of the most rewarding of your career. You will soon realize that Andersen Air Force Base and the island of Guam are both unique and rich in tradition. I hope that you will take advantage of the opportunities awaiting you here...at this special place in the sun.

Sincerely

A handwritten signature in black ink, reading "John W. Doucette".

JOHN W. DOUCETTE
Brigadier General, USAF
Commander

36th Wing – “Pacific Airpower!”